| Report Title:      | Appointment of Chief Executive and Head of Paid Service |
|--------------------|---|
| Contains           | No - Part I   |
| Confidential or    |   |
| Exempt Information |   |
| Cabinet Member:    | Cllr Andrew Johnson, Leader of the Council              |
|                    | and Cabinet Member for Growth &                         |
|                    | Opportunity   |
| Meeting and Date:  | 23 January 2023   |
| Responsible        | Nikki Craig, Head of HR, Corporate Projects             |
| Officer(s):        | and IT  |
| Wards affected:    | All   |



#### REPORT SUMMARY

This report requests approval to appoint the candidate recommended by Appointment Committee as the Council's Chief Executive and Head of Paid Service.

Processes and negotiations are ongoing at the time of publication of this report and therefore the name of the recommended candidate and the recommended salary will be detailed in a supplementary appendix to be published prior to the meeting.

# 1. DETAILS OF RECOMMENDATION(S)

**RECOMMENDATION:** That Council notes the report and approves the recommendation from Appointment Committee that:

- i) That the recommended candidate be appointed to the role of permanent Chief Executive and Head of Paid Service.
- ii) The appointment be at the salary recommended by Appointment Committee within the Chief Executive salary band of £145,000 to £185,000.

# 2. REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED Options

Table 1: Options arising from this report

| Option                                    | Comments                            |
|---|-------------------------------------|
| Approves the recommendation from          | There is a risk that Council do not |
| Appointment Committee that the            | approve the recommendation from     |
| recommended candidate be appointed to     | Appointment Committee to appoint    |
| the role of permanent Chief Executive and | the recommended candidate           |
| Head of Paid Service and that the         | because they are not satisfied that |
| appointment be at the salary recommended  | they are suitable                   |
| by Appointment Committee within the Chief | which could result in no Chief      |
| Executive salary band of £145,000 to      | Executive being appointed. Not      |
| £185,000.                                 | appointing a Chief Executive would  |

| Option                         | Comments   |
|--------------------------------|--|
| This is the recommended option | be a breach of the Council's statutory responsibilities and there is insufficient capacity within the existing leadership to adequately cover duties. Additional recruitment costs would be incurred and there would be damage to the Council's reputation from the perspective of the recommended candidate and wider stakeholders.   |
| Do Nothing                     | There is insufficient capacity within the existing leadership to adequately cover duties. Additional recruitment costs would be incurred and there would be damage to the Council's reputation from the perspective of the recommended candidate and wider stakeholders.   |
|                                | There is a risk that Council do not approve the recommendation from Appointment Committee to appoint the recommended candidate because they are not satisfied that they are suitable which could result in no Chief Executive being appointed. Not appointing a Chief Executive would be a breach of the Council's statutory responsibilities and there is insufficient capacity within the existing leadership to adequately cover duties. Additional recruitment costs would be incurred and there would be damage to the Council's reputation from the perspective of the recommended candidate and wider stakeholders. |

- 2.1 The Council must appoint a Head of Paid Service in accordance with Section 4 of the Local Government Act and the Council's Constitution. Appointment Committee met on 12 August 2022 and agreed the arrangements for the recruitment of a new permanent Chief Executive and Head of Paid Service. Subsequently, Penna were appointed to carry out an executive search and test potential candidates. The post was also advertised nationally.
- 2.2 Following extensive advertising, search, longlisting and shortlisting processes four candidates were selected to take part in the final assessment day. By this point the following assessments had been carried out:
  - 1. Written application and supporting statement assessment
  - 2. Technical and competency interview testing 'can they do this job' with Penna and a technical assessor. Technical assessments are normally undertaken by serving or former experienced Chief Executives and on this

occasion Tony Reeves, RBWM Interim Chief Executive performed the technical assessor role with Penna.

- 2.3 Those invited to the final assessment day participated in 6 panels:
  - Partner panel
  - Networking with CLT
  - Employee Panel
  - Elected Member Panel
  - Young People Panel (held on the evening of 12 January 2023)
  - Final Interview with members of Appointment Committee a panel of administration and opposition Elected Members,
- 2.4 Having undertaken a thorough final interview with each of the candidates and taken into consideration the feedback of the various panels, Appointment Committee have decided upon a recommended candidate for appointment to the role of CE and Head of Paid Service together with a recommended salary within the Chief Executive salary band of £145,000 to £185,000. Processes and negotiations are ongoing at the time of publication of this report and therefore the name of the recommended candidate and the recommended salary will be detailed in a supplementary appendix to be published prior to the meeting.

Part 8B paragraph 3b of the Council's constitution states that 'The full Council may only make or approve the appointment of the Head of Paid Service where no substantial and justified objection has been made to the appointment by any Member of the Cabinet'. Once negotiations are concluded Cabinet will be informed of the recommendation from Appointment Committee to appoint the candidate and the outcome included in the forthcoming supplementary appendix.

#### 3. KEY IMPLICATIONS

3.1 Table 2 shows the key implications.

**Table 2: Key Implications** 

| Outcome  | Unmet                 | Met               | Exceeded | Significantly Exceeded | Date of delivery |
|--|-----------------------|-------------------|----------|------------------------|------------------|
| Appointment<br>to the post<br>of Managing<br>Director and<br>Head of<br>Paid Service | Vacancy<br>not filled | Vacancy<br>filled | N/A      | N/A                    | January<br>2023  |

#### 4. FINANCIAL DETAILS / VALUE FOR MONEY

4.1 The post costs are accounted for in the revenue budget.

# 5. LEGAL IMPLICATIONS

- 5.1 Section 4 of the Local Government and Housing Act 1989 provides that it is the duty of every local authority to designate one of their officers as its Head of Paid Service.
- 5.2 The Council is required to ensure that its recruitment and selection practices are compliant with equal opportunities legislation and our own policies. In accordance with Section 7 of the Local Authority & Housing Act 1989, all local authority staff must be appointed on merit.

# 6. RISK MANAGEMENT

6.1 Table 3 shows the impact of risk and mitigation.

Table 3: Impact of risk and mitigation

| Table 3.   | impact of  | i iok alia ii  | iitigatioii   |                             |   |   |
|--|--|--|---|-----------------------------|---|---|
| Threat or risk  There is a risk  | Impact with no mitigation s in place or if all mitigation s fail Major 3 | Likelihood<br>of risk<br>occurring<br>with no<br>mitigation<br>s in place. | Mitigations currently in place  | Mitigation<br>s<br>proposed | Impact of risk once all mitigation s in place and working | Likelihood<br>of risk<br>occurring<br>with all<br>mitigation<br>s in place. |
| that Council do not approve the recommendatio n from Appointment Committee to appoint the recommended candidate because they are not satisfied that they are suitable which could result in no Chief Executive being appointed. Not appointing a Chief Executive would be a breach of the Council's statutory responsibilities and there is insufficient capacity within the existing leadership to adequately cover duties. Additional recruitment costs would be |  |  | search agency engaged to support attraction of suitable candidates. Comprehensiv e assessment process undertaken involving a wide range of stakeholders culminating in thorough final interview process with Appointment Committee members. | required                    | mejor o   |   |

| incurred and<br>there would be |  |  |  |
|--------------------------------|--|--|--|
| damage to the Council's        |  |  |  |
| reputation from                |  |  |  |
| the perspective                |  |  |  |
| of the                         |  |  |  |
| recommended                    |  |  |  |
| candidate and                  |  |  |  |
| wider                          |  |  |  |
| stakeholders.                  |  |  |  |

#### 7. POTENTIAL IMPACTS

- 7.1 Equalities. An Equality Impact Assessment is available as an Appendix to the original Appointment Committee report of 12 August 2022.
- 7.2 Climate change/sustainability. There are no impacts in this report.
- 7.3 Data Protection/GDPR. There are no impacts in this report.

#### 8. CONSULTATION

8.1 The summary views of all those involved in the recruitment process including Councillors, senior managers, partners, employees and young people have been considered by Appointment Committee.

### 9. TIMETABLE FOR IMPLEMENTATION

A start date will be agreed with the recommended candidate, this will depend on relevant notice periods.

#### 10. APPENDICES

This report is supported by a supplementary appendix to be published prior to the meeting detailing the name of the recommended candidate, the recommended salary and the outcome of the notification to Cabinet process.

#### 11. BACKGROUND DOCUMENTS

11.1 None.

#### 12. CONSULTATION

| Name of consultee | Post held                     | Date sent | Date returned |
|-------------------|-------------------------------|-----------|---------------|
| Mandatory:        | Statutory Officer (or deputy) |           |               |
| Deputies:         |                               |           |               |

| Andrew Vallance                   | Head of Finance (Deputy S151 Officer)          | 12/01/23 | 12/01/23 |
|-----------------------------------|--|----------|----------|
| Elaine Browne                     | Head of Law (Deputy Monitoring Officer)        | 12/01/23 | 14/01/23 |
| Other consultees:                 |  |          |          |
| Kirsty Hunt                       | Service Lead Electoral and Democratic Services | 12/01/23 | 12/01/23 |
| Heads of Service (where relevant) |  |          |          |
| Nikki Craig                       | Head of HR, IT and Corporate<br>Projects       | 11/01/23 | 12/01/23 |

| Confirmation     | Cllr Andrew Johnson, Leader of | Yes |
|------------------|--------------------------------|-----|
| relevant Cabinet | the Council and Cabinet        |     |
| Member(s)        | Member for Growth &            |     |
| consulted        | Opportunity                    |     |

# **REPORT HISTORY**

| Decision type:   | Urgency item? | To follow item? |
|------------------|---------------|-----------------|
| Council decision | No            | No              |
|                  |               |                 |

Report Author: Kathy Hook, Service Lead, HR Business Partnering

# **Equality Impact Assessment**

For support in completing this EQIA, please consult the EQIA Guidance Document or contact <a href="mailto:equality@rbwm.gov.uk">equality@rbwm.gov.uk</a>



# 1. Background Information

| Title of policy/strategy/plan: | Chief Executive recruitment   |
|--------------------------------|-------------------------------|
| Service area:                  | HR, Corporate Projects and IT |
| Directorate:                   | Resources                     |

#### Provide a brief explanation of the proposal:

- What are its intended outcomes?
- Who will deliver it?
- Is it a new proposal or a change to an existing one?

The report requests approval of the proposal to appoint the candidate recommended by Appointment Committee as the Council's Chief Executive and Head of Paid Service.

# 2. Relevance Check

#### Is this proposal likely to directly impact people, communities or RBWM employees?

- If No, please explain why not, including how you've considered equality issues.
- Will this proposal need a EQIA at a later stage? (for example, for a forthcoming action plan)

No – An EQIA for the process of recruitment was completed at the start of the process in August 2022.

If 'No', proceed to 'Sign off'. If unsure, please contact equality@rbwm.gov.uk

# 3. Evidence Gathering and Stakeholder Engagement

| For example, users of a particular service, residents of a geographical area, staff               |
|---|
|   |
|   |
|   |
|   |
|   |
|   |
| Among those affected by the proposal, are protected characteristics (age, sex, disability, race,  |
| religion, sexual orientation, gender reassignment, pregnancy/maternity, marriage/civil            |
| partnership) disproportionately represented?  |
| For example, compared to the general population do a higher proportion have disabilities?         |
|   |
|   |
|   |
|   |
|   |
|   |
| What are a second for a substitute has been an death-less and less and                            |
| What engagement/consultation has been undertaken or planned?                                      |
| How has/will equality considerations be taken into account?                                       |
| <ul> <li>Where known, what were the outcomes of this engagement?</li> </ul>                       |
|   |
|   |
|   |
|   |
|   |
| What sources of data and evidence have been used in this assessment?                              |
| Please consult the Equalities Evidence Grid for relevant data. Examples of other possible sources |
| of information are in the Guidance document.  |
|   |
|   |
|   |
|   |
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|   |

# 4. Equality Analysis

Please detail, using supporting evidence:

- How the protected characteristics below might influence the needs and experiences of individuals, in relation to this proposal.
- How these characteristics might affect the impact of this proposal.

Tick positive/negative impact as appropriate. If there is no impact, or a neutral impact, state 'Not Applicable'

More information on each protected characteristic is provided in the Guidance document.

|  | Details and supporting evidence | Potential       | Potential       |
|--|---------------------------------|-----------------|-----------------|
|  |                                 | positive impact | negative impact |
| Age  |                                 |                 |                 |
| Disability   |                                 |                 |                 |
| Sex  |                                 |                 |                 |
| Race, ethnicity and religion                           |                                 |                 |                 |
| Sexual orientation and gender reassignment             |                                 |                 |                 |
| Pregnancy and maternity                                |                                 |                 |                 |
| Marriage and civil partnership                         |                                 |                 |                 |
| Armed forces community                                 |                                 |                 |                 |
| Socio-economic considerations e.g. low income, poverty |                                 |                 |                 |
| Children in care/Care<br>leavers                       |                                 |                 |                 |

# 5. Impact Assessment and Monitoring

If you have not identified any disproportionate impacts and the questions below are not applicable, leave them blank and proceed to Sign Off.

What measures have been taken to ensure that groups with protected characteristics are able to benefit from this change, or are not disadvantaged by it?

For example, adjustments needed to accommodate the needs of a particular group

| Where a notential negative impact cannot be                            | avoided, what measures have been put in place to    |
|--|---|
| nitigate or minimise this?   | avolued, what measures have been put in place to    |
| _  | e name of the responsible individual and the target |
| date for implementation.   |   |
|  |   |
|  |   |
|  |   |
|  |   |
| How will the equality impacts identified here                          |   |
| See guidance document for examples of appro                            | priate stages to review an EQIA.                    |
|  |   |
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|  |   |
|  |   |
|  |   |
|  |   |
| . Sign Off   |   |
|  |   |
|  |   |
| Completed by: Nikki Craig  | Date: 12/01/2023                                    |
|  |   |
| Approved by: Nikki Craig   | Date: 12/01/2023                                    |
| Approved by: Nikki Craig   | Date: 12/01/2023                                    |
| Approved by: Nikki Craig   | Date: 12/01/2023                                    |
| Approved by: Nikki Craig   | Date: 12/01/2023                                    |
|  |   |
| Approved by: Nikki Craig this version of the EQIA has been reviewed an |   |